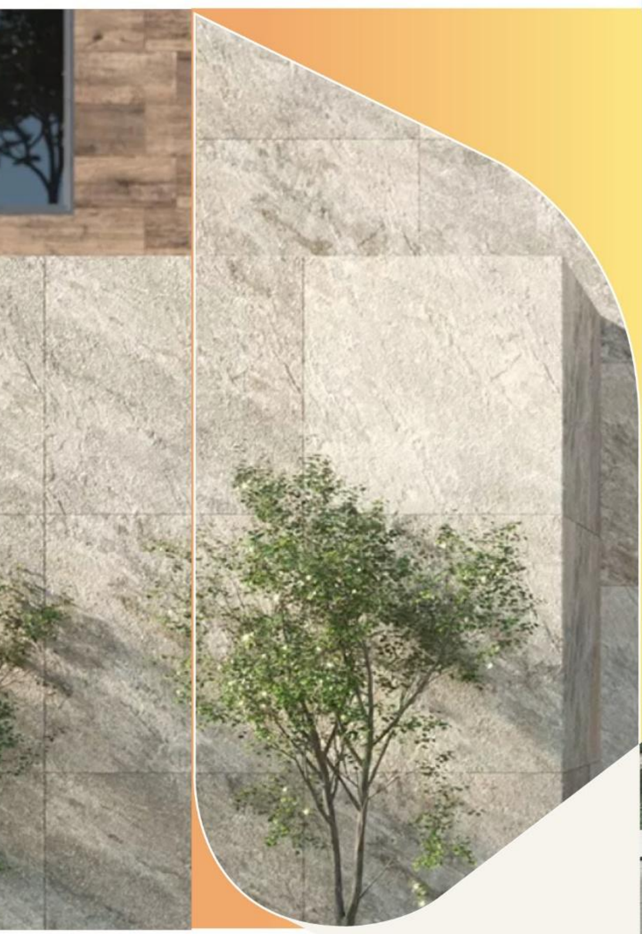
Grupo LAMOSA

EARNINGS RELEASE



Stock Price as of July 24th, 2026:
$95.9

Outstanding Shares:
340.0 million

2Q**26**

2Q26 Highlights

Figures in millions of current pesos under IFRS, unless otherwise stated; amounts may vary due to rounding.

- **Year-to-date sales in Mexico as of 2Q-26 grew 5%,** supported by resilient demand, unlike markets in Latin America and Europe.
- **EBITDA of $1,417 million and $2,689 million,** representing margins on sales of 16%.
- **Payment during the second quarter of a cash dividend of $2.20 pesos per share,** representing a yield of 2%.
- **Refinancing of 30% of debt for approximately USD $298 million** significantly improving the maturity profile.
- **Net debt of $16,225 million, with a Net Debt to EBITDA level of 2.9x,** below 3.0 times and moving toward the long-term target of 2.5 times.
- **Year-to-date capital expenditures of $782 million,** led by the Tlaxcala ceramic mega plant, which is progressing as planned.

Consolidated Income Statement

Millions of pesos	2Q-25	2Q-26	Var.%	YTD 2025	YTD 2026	Var.%
Net sales	8,793	8,687	−1%	17,628	17,296	−2%
Cost of sales	5,251	5,112	−3%	10,520	10,347	−2%
Gross profit	3,541	3,575	+1%	7,107	6,949	−2%
General expenses	2,392	2,507	+5%	4,853	4,905	+1%
Operating income	971	1,030	+6%	2,026	1,932	−5%
CFR[1] — (income) expense	253	245	−3%	656	202	−69%
Income before taxes	718	784	+9%	1,369	1,730	+26%
Income taxes	273	301	+10%	435	708	+63%
Net income	**445**	**483**	**+9%**	**934**	**1,022**	**+9%**
EBITDA	**1,444**	**1,417**	**-2%**	**2,869**	**2,689**	**-6%**

1- Comprehensive Financial Report.

Chief Executive Officer's Report for 2Q26

In the second quarter of 2026, Grupo Lamosa reported sales of MXN8.69 billion, a 1% decline from the same period of last year. Although revenues from our domestic operations grew by 5%, driven by resilient demand and a solid competitive position, several markets in Latin America and Europe continued to face a more challenging environment, especially in the floor and wall tile business. These results reflect both the strength of our market leadership and the value of a diversified portfolio that steadies us as we navigate uneven market cycles. The adhesives and insulation business once again led the numbers, with 6% growth for the quarter, taking on an increased share of the group's results.

In this challenging international environment, we have focused efforts on enhancing the competitiveness of our core businesses—our top strategic priority. In the quarter, we advanced initiatives to boost productivity, optimize costs, and strengthen our product portfolio, all aimed at adding structural underpinning to our profitability, rather than relying on a short-term recovery in demand.

This same priority prompted us to invest in the new mega ceramic plant in Tlaxcala, a project we consider to be one of the most significant for our company's future. Work on the plant is progressing as planned, and when complete, it will not only add capacity but also usher in a new concept of production focused on high productivity and efficiency that will redefine our cost structure and strengthen our long-term competitiveness.

We remain committed to our goal of developing new avenues for growth. In this vein, we continue to expand our capabilities in insulation products and other construction solutions, in order to increase the weight of businesses outside our traditional categories in our results and moving toward a more robust and balanced portfolio.

During the quarter, we rolled over 30% of our debt, approximately USD298 million, significantly improving our maturity profile. Our cash flow generation allowed us to maintain our leverage ratio (net debt/EBITDA) below 3.0 times, continuing to advance toward our long-term goal of 2.5 times. This solid financial structure is what has allowed us to continue investing and growing, both organically and inorganically.

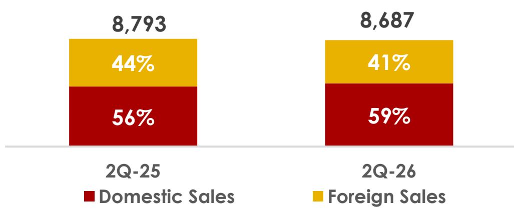
We expect to continue facing challenging conditions in some of our international markets in the short term, and we are taking steps to strengthen our results through efficiencies and a portfolio of high-value products. We remain confident in the strength of our businesses as we pursue our three top priorities: strengthening the competitiveness of our core businesses, developing new growth opportunities, and maintaining a sound financial structure. These priorities place us on solid footing to continue building value for our shareholders.

Federico Toussaint Elosúa
Chairman of the Board and Chief Executive Officer

Sales

Sales breakdown by geography

Millions of pesos and share (%)



Sales by division — 2Q26

Share (%)

Performance by division

Wall and Floor Tiles

Millions of pesos	2Q-25	2Q-26	Var.%	YTD 2025	YTD 2026	Var.%
Net sales	6,362	6,107	-4%	12,691	12,071	-5%
EBIT	662	664	0%	1,250	1,072	-14%
EBITDA	**964**	**961**	**0%**	**1,846**	**1,660**	**-10%**
EBITDA margin	15.2%	15.7%		14.5%	13.7%	

Adhesives and Insulation

Millions of pesos	2Q-25	2Q-26	Var.%	YTD 2025	YTD 2026	Var.%
Net sales	2,428	2,580	+6%	4,934	5,225	+6%
EBIT	434	392	-10%	907	905	0%
EBITDA	**492**	**459**	**-7%**	**1,024**	**1,037**	**+1%**
EBITDA margin	20.3%	17.8%		20.8%	19.9%	

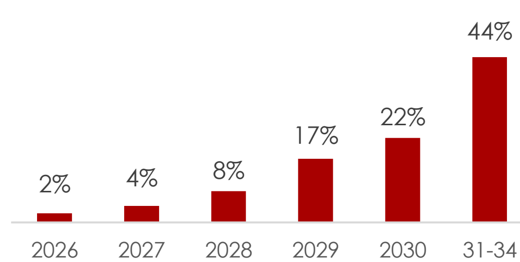
Financial performance

Millions of pesos	Dec-25	Mar-26	Jun-26
Net debt	16,128	15,898	16,225
LTM EBITDA	5,832	5,680	5,653
Net debt / LTM EBITDA	**2.8x**	**2.8x**	**2.9x**
YTD capital expenditures	2,870	366	782

Last twelve months EBITDA. Year-to-date capital expenditures as of the cut-off date.

Debt maturity profile

% of maturities



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