



EARNINGS RELEASE

4Q25

**Stock Price as of October 27th,
2026: \$100.0**

**Outstanding Shares:
340.9 million**

Grupo Lamosa growing in revenue at the end of 2025, driven by foreign sales.

Figures in millions of Mexican Pesos. Figures may vary due to rounding. Figures calculated under International Financial Reporting Standards.

Grupo Lamosa ended the fourth quarter of the year with a growth in its revenues, despite a complex business climate marked by lower demand and a downturn in the construction industry in most of the markets where it operates.

Figures in millions of nominal Mexican Pesos. Figures may vary due to rounding. Figures calculated under IFRS.

Income Statement	4 Q			4 Q			YTD			YTD		
	2024	2025	Var %	2024	2025	Var %	2024	2025	Var %	2024	2025	Var %
Net Sales	8,743	8,835	1%	33,945	35,218	4%						
Cost of Sales	5,238	5,384	3%	19,908	21,114	6%						
Gross Profit	3,505	3,452	-2%	14,037	14,105	0%						
Gross Margin	40%	39%		41%	40%							
Operating Expenses	2,380	2,401	1%	9,146	9,633	5%						
Operating Income	948	908	-4%	4,522	3,958	-12%						
Operating Margin	11%	10%		13%	11%							
EBITDA	1,624	1,495	-8%	6,208	5,832	-6%						
EBITDA Margin	19%	17%		18%	17%							
Comprehensive Financing Result	730	211	-71%	3,821	962	-75%						
Net Income	-1	271		131	2,009	0%						
Net Margin	0%	3%		0%	6%							

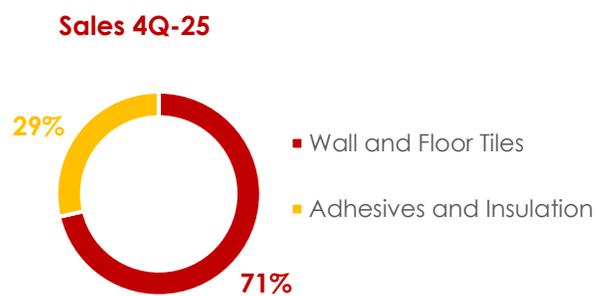
	DEC		DEC	
	2024	2025	Var %	
Net Debt	16,724	16,128	-4%	
Net Debt / EBITDA ¹	2.7	2.8		
Capex ²	1,282	2,870	124%	

¹ EBITDA Last Twelve Months

² Refers to year-to-date investments. In 2025, it includes the second payment of €71 million for the Baldocer acquisition.

SALES

Consolidated sales for Grupo Lamosa reached a cumulative total of MXN35.22 billion by the end of the fourth quarter, a 4% growth over the same period of 2024.



San Pedro Garza García, Nuevo Leon, Mexico, October 26th, 2026.

Grupo Lamosa announces its results related to the fourth quarter of 2025.

The expansion of company revenues was driven by strong performance in sales from operations abroad, particularly some South American markets where the company is present.

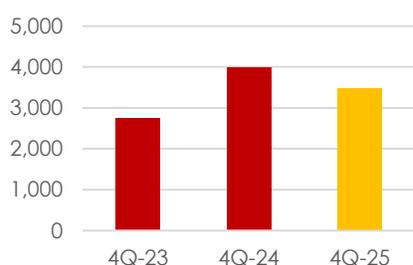
Domestic sales in 2025 came to MXN20.23 billion, 3% higher than in 2024.

FOREIGN SALES

Sales from Grupo Lamosa's operations in other countries totaled MXN14.99 billion in 2025, a 4% year-over-year increase.

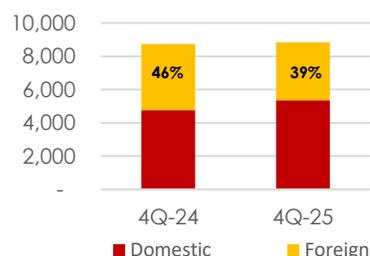
Foreign Sales

(million pesos)



Sales Breakdown

(million pesos)



PERFORMANCE PER BUSINESS SEGMENT

The results of Grupo Lamosa's businesses at the end of the fourth quarter of the year are shown below.

	Wall and Floor Tiles			Adhesives and Insulation			Total		
	Dec-24	Dec-25	Var %	Dec-24	Dec-25	Var %	Dec-24	Dec-25	Var %
Sales	24,115	25,008	4%	9,831	10,205	4%	33,945	35,218	4%
EBIT	2,478	2,397	-3%	2,113	1,865	-12%	4,522	3,958	-12%
Dep. & Amort. and Others	1,380	1,327	-4%	224	249	11%	1,686	1,874	11%
EBITDA	3,858	3,724	-3%	2,337	2,114	-10%	6,208	5,832	-6%
%	16%	15%		24%	21%		18%	17%	

	Wall and Floor Tiles			Adhesives and Insulation			Total		
	4Q-24	4Q-25	Var %	4Q-24	4Q-25	Var %	4Q-24	4Q-25	Var %
Sales	6,231	6,173	-1%	2,512	2,664	6%	8,743	8,835	1%
EBIT	483	539	11%	475	451	-5%	948	908	-4%
Dep. & Amort. and Others	606	441	-27%	58	66	13%	676	587	-13%
EBITDA	1,089	980	-10%	533	517	-3%	1,624	1,495	-8%
%	17%	16%		21%	19%		19%	17%	

WALL AND FLOOR TILES

In the floor and wall tile business, sales by the close of December had reached MXN25.01 billion, accounting for 71% of total sales and growing 4% over the same period of last year.

ADHESIVES AND INSULATION

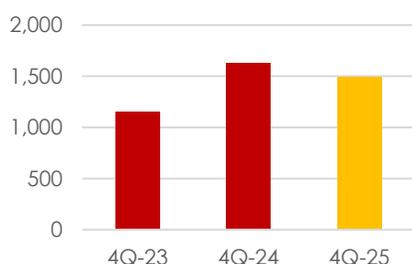
Sales for the adhesives and insulation rose to MXN10.20 billion, 29% of total sales and 4% higher than 2024.

OPERATING INCOME

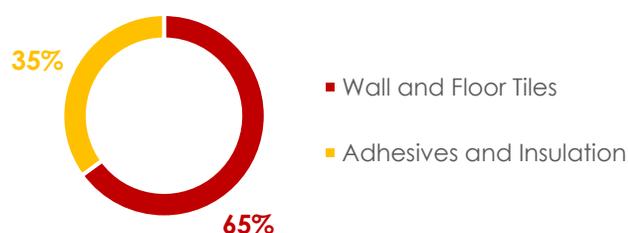
A climate of widespread sluggishness in demand in the company's markets alongside a sharp rise in the cost of some of its main inputs, like natural gas, which rose 13%, dragged on operating results. Operating income at the close of the year's fourth quarter was MXN3.96 billion, 12% lower than in 2024, and a margin of 11% to sales.

EBITDA meanwhile ended the year at MXN5.83 billion, which is 6% lower than the amount reported for the same period of 2024, and resulted in a margin of 17% to sales.

EBITDA
(million pesos)



EBITDA 4Q-25



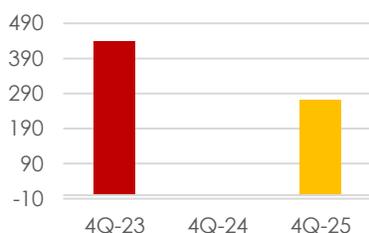
COMPREHENSIVE FINANCING RESULT

Accumulated comprehensive financing result at the end of the last quarter of the year was a charge MXN962 million, a considerable 75% improvement compared to the charge of MXN3.82 billion reported for 2024. The result benefited primarily from the entry of a foreign-exchange gain of MXN447 million for the year, compared to a foreign-exchange loss of MXN2.40 billion for 2024.

NET INCOME

This improvement in the comprehensive financing result lifted the company's net result at year-end, bringing net income for the fiscal year to MXN2.01 billion, a net margin of 6% to sales and a strong improvement over the MXN131 million profit for 2024.

Net Income
(million pesos)



Net Comprehensive Financing Cost

	YTD 4Q-24	YTD 4Q-25	Var %
Net Financial Expense	1,309	1,461	12%
Exchange (Gain) Loss	2,403	-447	
Others	109	-52	
	3,821	962	-75%

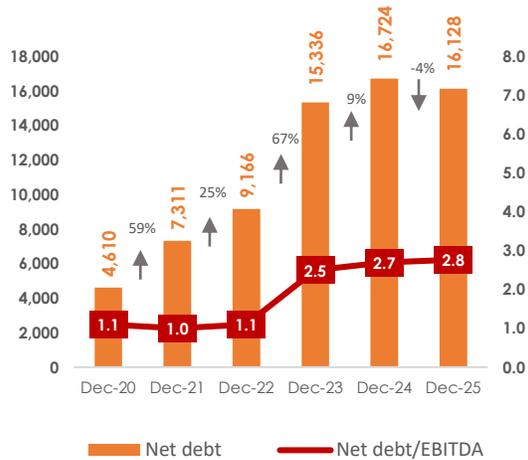
FINANCIAL PERFORMANCE

Grupo Lamosa ended the year with investments totaling MXN2.87 billion, mainly allocated to the expansion and technological upgrade of its production plants, as well as the adoption of new information technologies. This amount includes the second and final payment for the 2023 acquisition of the Spanish company Baldocer, for the equivalent of EUR71 million.

At the end of the fourth quarter of 2025, Grupo Lamosa's net debt stood at MXN16.13 billion, a reduction of 4% compared to the net debt at the end of the previous year. The net debt to EBITDA ratio stood at 2.8 times, fully meeting the financial covenants contained in the company's credit agreements, and continuing to provide a robust underpinning for the company's growth.

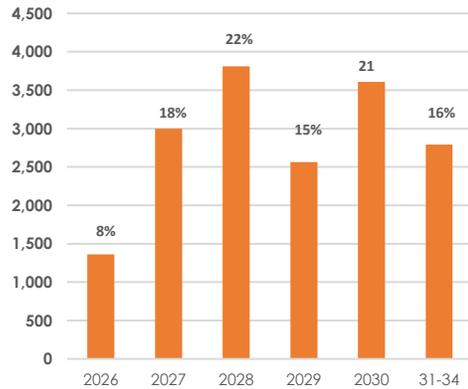
Consolidated net debt

(million pesos)



Maturity debt profile 4Q-25

(million pesos)



The level of political and economic uncertainty currently prevailing in the markets has hampered the growth of the construction industry. Despite the complicated and increasingly competitive business environment, Grupo Lamosa's cash flow generation capacity and financial discipline will allow it to continue firmly in pursuit of its strategy of growth and diversification.

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